

INDEPENDENT AUDITOR'S REPORT

TO THE READERS OF WAIKITE VALLEY SCHOOL'S FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

The Auditor-General is the auditor of Waikite valley School (the School). The Auditor-General has appointed me, Stephen Graham, using the staff and resources of BDO Rotorua Limited, to carry out the audit of the financial statements of the School on his behalf.

Opinion

We have audited the financial statements of the School on pages 2 to 21, that comprise the statement of financial position as at 31 December 2019, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion the financial statements of the School:

- present fairly, in all material respects:
 - its financial position as at 31 December 2019; and
 - its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with the Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime.

Our audit was completed on 1 March 2021. This is the date at which our opinion is expressed.

The basis for our opinion is explained below and we draw your attention to other matters. In addition, we outline the responsibilities of the Board of Trustees and our responsibilities relating to the financial statements, we comment on other information, and we explain our independence.

Emphasis of Matter - COVID-19

Without modifying our opinion, we draw attention to the disclosures in note 25 on page 21 which outline the possible effects of the Alert Level 4 lockdown as a result of the COVID-19 pandemic.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Board of Trustees for the financial statements

The Board of Trustees is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand. The Board of Trustees is responsible for such internal control as it determines is necessary to



enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Trustees is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board of Trustees is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to close or merge the School, or there is no realistic alternative but to do so.

The Board of Trustees' responsibilities arise from the Education Act 1989.

Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board of Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.



- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We assess the risk of material misstatement arising from the Novopay payroll system, which
 may still contain errors. As a result, we carried out procedures to minimise the risk of
 material errors arising from the system that, in our judgement, would likely influence
 readers' overall understanding of the financial statements.

We communicate with the Board of Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arises from the Public Audit Act 2001.

Other information

The Board of Trustees is responsible for the other information. The other information comprises the information included within the Analysis of Variance, the Board of Trustee Listing and the Kiwisport Report, which form part of the Annual Report, but does not include the financial statements, and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of the School in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1: *International Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with or interests in the School.

Stephen Graham BDO Rotorua Limited

On behalf of the Auditor-General

Rotorua, New Zealand



WAIKITE VALLEY SCHOOL

ANNUAL REPORT

FOR THE YEAR ENDED 31 DECEMBER 2019

School Directory

Ministry Number:

2055

Principal:

Teresa Topp

School Address:

1090 Waikite Valley Road, Waikite Valley

School Postal Address:

1090 Waikite Valley Road RD 1, Rotorua, 3077

School Phone:

021 294 9633

School Email:

office@waikitevalley.school.nz

Members of the Board of Trustees

		How Position		Term Expires/
Name	Position	Gained	Occupation	Expired
Shelley Schnuriger Teresa Topp	Chairperson Principal	Elected ex Officio	Dairy Farmer	Jun 2022
Henry Worsp	Parent Rep	Elected	Safety Cons	Jun 2019
Andrew La Grouw	Parent Rep	Co-opted	CEO	Jun 2022
Cameron Negus	Parent Rep	Co-opted	Forestry	Jun 2019
Katie Wheeler	Parent Rep	Elected	Dairy Farmer	Jun 2019
Mary Briggs	Parent Rep	Elected	Accountant	Jun 2022
Mike France	Parent Rep	Elected	First Response Officer	Jun 2022
Edwin Schweizer	Parent Rep	Elected	Dairy Farmer	Jun 2022
Lisa Dinning	Staff Rep	Elected	Teacher	Jun 2019
Sarah Price	Staff Rep	Elected	Teacher	Jun 2022

Accountant / Service Provider:

Education Services Ltd

WAIKITE VALLEY SCHOOL

Annual Report - For the year ended 31 December 2019

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Waikite Valley School

Statement of Responsibility

For the year ended 31 December 2019

The Board of Trustees accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the school's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2019 fairly reflects the financial position and operations of the school.

The School's 2019 financial statements are authorised for issue by the Board.

Shelley Schninger Full Name of Board Chairperson	Tereva Topp
Full Name of Board Chairperson	Full Name of Principal
Signature of Board Chairperson	9
Signature of Board Chairperson	Signature of Principal
26/2/21	26/2/21
Date:	Date:

Waikite Valley School Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2019

		2019	2019 Budget	2018
	Notes	Actual \$	(Unaudited)	Actual \$
Revenue		Ψ.	4	Ψ
Government Grants	2	757,639	637,428	666,337
Locally Raised Funds	2	116,984	38,850	94,703
Interest income		1,209	1,500	1,014
Gain on Sale of Property, Plant and Equipment		15,844	-	-
	-	891,676	677,778	762,054
Expenses				
Locally Raised Funds	3	51,054	19,350	56,430
Learning Resources	4	534,803	434,601	480,170
Administration	5	46,121	38,982	42,462
Finance		190	250	237
Property	6	175,593	161,343	197,496
Depreciation	7	46,513	42,602	47,738
Loss on Disposal of Property, Plant and Equipment		373	-	303
	-	854,647	697,128	824,836
Net Surplus / (Deficit) for the year		37,029	(19,350)	(62,782)
Other Comprehensive Revenue and Expenses		-		1 # 1
Total Comprehensive Revenue and Expense for the Year	-	37,029	(19,350)	(62,782)

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.

Waikite Valley School Statement of Changes in Net Assets/Equity For the year ended 31 December 2019

Actual	Budget (Unaudited) 2019	Actual
2019 \$	\$	2018 \$
236,279	290,900	295,862
37,029	(19,350)	(62,782)
-	-	3,199
*	(#X)	-
273,308	271,550	236,279
273,308	271,550	236,279
273,308	271,550	236,279
-		

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.

Waikite Valley School Statement of Financial Position

As at 31 December 2019

		2019	2019 Budget	2018
	Notes	Actual \$	(Unaudited)	Actual \$
Current Assets				
Cash and Cash Equivalents	8	105,723	78,766	39,511
Accounts Receivable	9	40,557	22,549	28,397
Prepayments		1,156	769	2,455
Inventories	10	818	1,102	1,898
Investments	11	11,968	-	11,483
	-	160,222	103,186	83,744
Current Liabilities				
GST Payable		11,933	2,354	7,982
Accounts Payable	13	39,913	32,822	28,705
Revenue Received in Advance	14	3,717	70	922
Provision for Cyclical Maintenance	15		7,475	-
Finance Lease Liability - Current Portion	16	7,815	8,624	7,821
Funds held for Capital Works Projects	17	31,644	-	1.4.337.1
		95,022	51,345	45,430
Working Capital Surplus/(Deficit)		65,200	51,841	38,314
Non-current Assets				
Property, Plant and Equipment	12	280,229	257,157	275,568
	-	280,229	257,157	275,568
Non-current Liabilities				
Provision for Cyclical Maintenance	15	54,816	17,324	56,000
Finance Lease Liability	16	17,305	20,124	21,603
	-	72,121	37,448	77,603
Net Assets		273,308	271,550	236,279
Equity	-	273,308	271,550	236,279

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.

Waikite Valley School Statement of Cash Flows

For the year ended 31 December 2019

		2019	2019 Budget	2018
	Note	Actual \$	(Unaudited)	Actual \$
Cash flows from Operating Activities				3.5
Government Grants		215,879	191,980	169,712
Locally Raised Funds		120,023	42,500	90,683
Goods and Services Tax (net)		3,951	- House Martine San 1	5,628
Payments to Employees		(129,941)	(115,700)	(111,615)
Payments to Suppliers		(135,232)	(72,267)	(144,452)
Interest Paid		(190)	(250)	(237)
Interest Received		1,209	1,500	1,014
Net cash from Operating Activities		75,699	47,763	10,733
Cash flows from Investing Activities				
Proceeds from Sale of PPE (and Intangibles)		26,083	<u>+</u>	-
Purchase of PPE (and Intangibles)		(59,002)	(22,800)	(16,651)
Purchase of Investments		(485)	-	-
Net cash from Investing Activities		(33,404)	(22,800)	(16,651)
Cash flows from Financing Activities				
Furniture and Equipment Grant		-		3,199
Finance Lease Payments		(7,727)	-	(5,110)
Funds Held for Capital Works Projects		31,644	2	(6,463)
Net cash from Financing Activities		23,917		(8,374)
Net increase/(decrease) in cash and cash equivalents		66,212	24,963	(14,292)
Cash and cash equivalents at the beginning of the year	8	39,511	53,803	53,803
Cash and cash equivalents at the end of the year	8	105,723	78,766	39,511

The statement of cash flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries and the use of land and buildings grant and expense have been excluded.

The above Cash Flow Statement should be read in conjunction with the accompanying notes which form part of these financial statements.

Waikite Valley School Notes to the Financial Statements For the year ended 31 December 2019

1. Statement of Accounting Policies

a) Reporting Entity

Waikite Valley School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education Act 1989. The Board of Trustees (the Board) is of the view that the School is a public benefit entity for financial reporting purposes.

b) Basis of Preparation

Reporting Period

The financial reports have been prepared for the period 1 January 2019 to 31 December 2019 and in accordance with the requirements of the Public Finance Act 1989.

Basis of Preparation

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Financial Reporting Standards Applied

The Education Act 1989 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The school is considered a Public Benefit Entity as it meets the criteria specified as "having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders".

Standard early adopted

In line with the Financial Statements of the Government, the School has elected to early adopt PBE IFRS 9 Financial Instruments. PBE IFRS 9 replaces PBE IPSAS 29 Financial Instruments: Recognition and Measurement. Information about the adoption of PBE IFRS 9 is provided in Note 26.

PBE Accounting Standards Reduced Disclosure Regime

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expenditure threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies

The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Useful lives of property, plant and equipment

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the Significant Accounting Policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 12.

Cyclical Maintenance Provision

A school recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the school buildings. The estimate is based on the school's long term maintenance plan which is prepared as part of its 10 Year Property Planning process. During the year, the Board assesses the reasonableness of its 10 Year Property Plan on which the provision is based. Cyclical maintenance is disclosed at Note 15.

Critical Judgements in applying accounting policies

Management has exercised the following critical judgements in applying accounting policies:

Classification of leases

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised.

Recognition of grants

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carryforward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

c) Revenue Recognition

Government Grants

The school receives funding from the Ministry of Education. The following are the main types of funding that the School receives;

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Use of land and buildings grants are recorded as revenue in the period the School uses the land and buildings. These are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown.

Other Grants

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests

Donations, gifts and bequests are recorded as revenue when their receipt is formally acknowledged by the School.

Interest Revenue

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

d) Use of Land and Buildings Expense

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes. This is a non-cash expense that is offset by a non-cash grant from the Ministry.

e) Operating Lease Payments

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

f) Finance Lease Payments

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

g) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

h) Accounts Receivable

Short-term receivables are recorded at the amount due, less an allowance for credit losses. The school applies the simplified expected credit loss model of recognising lifetime expected credit losses for receivables. In measuring expected credit losses, short-term receivables have been assessed on a collective basis as they possess shared credit risk characteristics. They have been grouped based on the days past due. Short-term receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the debtor being in liquidation.

Prior Year Policy

Accounts Receivable represents items that the School has issued invoices for or accrued for, but has not received payment for at year end. Receivables are initially recorded at fair value and subsequently recorded at the amount the School realistically expects to receive. A receivable is considered uncollectable where there is objective evidence the School will not be able to collect all amounts due. The amount that is uncollectable (the provision for uncollectibility) is the difference between the amount due and the present value of the amounts expected to be collected.

i) Inventories

Inventories are consumable items held for sale and comprise of stationery and school uniforms. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.

j) Investments

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is not trivial.

Prior Year Policy

Bank term deposits for periods exceeding 90 days are classified as investments and are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. After initial recognition bank term deposits are measured at amortised cost using the effective interest method less impairment.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards. Share investments are recognised initially by the School at fair value plus transaction costs. At balance date the School has assessed whether there is any evidence that an investment is impaired. Any impairment, gains or losses are recognised in the Statement of Comprehensive Revenue and Expense.

After initial recognition any investments categorised as available for sale are measured at their fair value without any deduction for transaction costs the school may incur on sale or other disposal.

k) Property, Plant and Equipment

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements to buildings owned by the Crown are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Property, plant and equipment acquired with individual values under \$500 are not capitalised, they are recognised as an expense in the Statement of Comprehensive Revenue and Expense.

Gains and losses on disposals (*i.e.* sold or given away) are determined by comparing the proceeds received with the carrying amounts (*i.e.* the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the statement of financial position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Depreciation

Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Building Improvements

Furniture and Equipment

5-15 years

Information and Communication Technology

Textbooks

Library Resources

Library Resources

Leased assets are depreciated over the life of the lease.

I) Intangible Assets

Software costs

Computer software acquired by the School are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with subsequent maintenance or licensing of software are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

Computer software licences with individual values under \$1,000 are not capitalised, they are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

Computer software that the school receives from the Ministry of Education is normally acquired through a non-exchange transaction and is not of a material amount. It's fair value can be assessed at time of acquisition if no other methods lead to a fair value determination. Computer software purchased directly from suppliers at market rates are considered exchange transactions and the fair value is the amount paid for the software.

The carrying value of software is amortised on a straight line basis over its useful life. The useful life of software is estimated as three years. The amortisation charge for each period and any impairment loss is recorded in the Statement of Comprehensive Revenue and Expense.

m) Impairment of property, plant, and equipment and intangible assets

The school does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

Non cash generating assets

Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit.

n) Accounts Payable

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

o) Employee Entitlements

Short-term employee entitlements

Employee benefits that are due to be settled within 12 months after the end of the period in which the employee renders the related service are measured based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned to but not yet taken at balance date.

Long-term employee entitlements

Employee benefits that are due to be settled beyond 12 months after the end of the period in which the employee renders the related service, such as long service leave and retirement gratuities, have been calculated on an actuarial basis. The calculations are based on:

- likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement, and contractual entitlement information; and
- · the present value of the estimated future cash flows.

p) Revenue Received in Advance

Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees are recorded as revenue as the obligations are fulfilled and the fees earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to international students, should the School be unable to provide the services to which they relate.

q) Funds Held in Trust

Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

r) Shared Funds

Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. The cluster of schools operate activities outside of school control. These amounts are not recorded in the Statement of Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose.

s) Provision for Cyclical Maintenance

The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision for cyclical maintenance represents the obligation the Board has to the Ministry and is based on the Board's ten year property plan (10YPP).

t) Financial Assets and Liabilities

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are categorised as "loans and receivables" for accounting purposes in accordance with financial reporting standards.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards.

The School's financial liabilities comprise accounts payable, borrowings, finance lease liability, and painting contract liability. All of these financial liabilities are categorised as "financial liabilities measured at amortised cost" for accounting purposes in accordance with financial reporting standards.

u) Borrowings

Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the school has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Grants determined by the Minister of Education for operational activities includes all items (core components) included in the Operational Funding notice.

Borrowings include but not limited to bank overdrafts, operating leases, finance leases, painting contracts and term loans.

v) Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

w) Budget Figures

The budget figures are extracted from the School budget that was approved by the Board at the start of the year.

x) Services received in-kind

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.

Expenses 34,861 7,250 29,209 Trading 6,221 2,100 5,074 Fundraising (Costs of Raising Funds) 4,260 - 4,315 Other Locally Raised Funds Expenditure 5,712 10,000 3,595 Overseas Trip - First Lego League - - 14,237	2. Government Grants	2019	2019 Budget	2018
Poperational Grants		Actual	(Unaudited)	Actual
Depart 150,889 151,780 131,681 344,716 Use of Land and Buildings Grants 160,889 161,780 131,661 344,716 Use of Land and Buildings Grants 136,156 125,797 129,487 129,4		\$	C-1	\$
	Operational Grants	150.889	151,780	132,674
See of Land and Buildings Grants				
Cher MoE Grants				
3. Locally Raised Funds 2019 2019 2018 Budget Actual (Unaudited) Actual (
Supplies Supplies	Still Mide Statits	00,001	11,200	55,155
Supplies Supplies		757,639	637,428	666,337
Local funds raised within the School's community are made up of: 2019				
Local funds raised within the School's community are made up of: 2019	3. Locally Raised Funds			
Revenue				
Revenue Actual (Unaudited)	Local funds raised within the School's community are made up of:			
Revenue Actual (Unaudited) Actual Donations 23,246 20,250 20,959 Bequests & Grants 53,210 2,000 22,757 Activities 21,332 1,500 21,178 Trading 3,617 1,500 5,164 Other Revenue 12,103 11,500 10,988 Overseas Trip - First Lego League 116,984 38,850 94,703 Expenses 34,861 7,250 29,209 Activities 34,861 7,250 29,209 Trading 6,221 2,100 5,074 Fundraising (Costs of Raising Funds) 4,260 - 4,315 Other Locally Raised Funds Expenditure 5,712 10,000 3,595 Overseas Trip - First Lego League - - - 14,237 Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Curricular 21,022 15,300 18,323		2019		2018
Revenue		Actual		Actual
Donations 23,246 20,250 20,958 Bequests & Grants 53,210 2,000 22,757 Activities 21,332 1,500 21,178 Trading 3,476 2,100 4,102 Fundralsing 3,617 1,500 5,164 Other Revenue 12,103 11,500 10,988 Overseas Trip - First Lego League 9,555			THE RESERVE OF THE PROPERTY OF THE PARTY OF	
Sequests & Grants				
Activities 1,302 1,500 21,178 1,724 1,500 5,164 1,500 5,164 1,500 5,164 1,500 5,164 1,500				
Trading Fundraising Other Revenue Other Revenue 3,476 2,100 4,102 10,988 10,988 11,500 5,164 10,988 12,103 11,500 10,988 11,500 10,988 116,984 38,850 94,703 116,984 38,850 94,703 116,984 38,850 94,703 116,984 38,850 94,703 116,988 34,861 7,250 29,209 174,207				
Fundraising				
Other Revenue Overseas Trip - First Lego League 12,103 11,500 10,988 Coverseas Trip - First Lego League - - 9,555 116,984 38,850 94,703 Expenses Activities Trading Fundraising (Costs of Raising Funds) 34,861 7,250 29,209 Fundraising (Costs of Raising Funds) 4,260 - 4,315 Other Locally Raised Funds Expenditure Overseas Trip - First Lego League 5,712 10,000 3,595 Overseas Trip - First Lego League - - 14,237 Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Library Resources 21,022 15,300 13,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 17,82				
Overseas Trip - First Lego League 9,555 Expenses 116,984 38,850 94,703 Expenses 34,861 7,250 29,209 Activities 34,861 7,250 29,209 Trading 6,221 2,100 5,074 Fundraising (Costs of Raising Funds) 4,260 - 4,315 Other Locally Raised Funds Expenditure 5,712 10,000 3,595 Overseas Trip - First Lego League - 14,237 Surplus for the year Locally raised funds 65,930 19,500 38,273 Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178	Fundraising			
Tading Surplus for the year Locally raised funds Surplus for the year Locally Resources Surplus for the year Lo	Other Revenue	12,103	11,500	
Expenses 34,861 7,250 29,209 Trading 6,221 2,100 5,074 Fundraising (Costs of Raising Funds) 4,260 - 4,315 Other Locally Raised Funds Expenditure 5,712 10,000 3,595 Overseas Trip - First Lego League - 14,237 19,350 56,430	Overseas Trip - First Lego League		(s = ()	9,555
Activities 34,861 7,250 29,209 Trading 6,221 2,100 5,074 Fundraising (Costs of Raising Funds) 4,260 - 4,315 Other Locally Raised Funds Expenditure 5,712 10,000 3,595 Overseas Trip - First Lego League - - - 14,237 Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		116,984	38,850	94,703
Trading 6,221 2,100 5,074	Expenses			
Fundraising (Costs of Raising Funds)	Activities	34,861	7,250	29,209
Fundraising (Costs of Raising Funds) 4,260 - 4,315 Other Locally Raised Funds Expenditure 5,712 10,000 3,595 Overseas Trip - First Lego League - - 14,237 51,054 19,350 56,430 Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		6,221	2,100	5,074
Other Locally Raised Funds Expenditure Overseas Trip - First Lego League 5,712 10,000 3,595 51,054 19,350 56,430 Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		4,260	4	4,315
Overseas Trip - First Lego League - - 14,237 51,054 19,350 56,430 Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		5,712	10,000	3,595
Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178			3 - 3	
Surplus for the year Locally raised funds 65,930 19,500 38,273 4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		51.054	19.350	56.430
4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		01,001	10,000	00,100
4. Learning Resources 2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178	Surplus for the year Locally raised funds	65,930	19,500	38,273
2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Ligar		Walter Committee of the	
2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$				
2019 2019 2018 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4. Learning Resources			
Curricular \$ \$ Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		2019		2018
Curricular \$ \$ Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178		Actual	(Unaudited)	Actual
Curricular 21,022 15,300 18,323 Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178				
Library Resources 7,367 5,950 6,060 Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178	Curricular		TEST CONTRACTOR OF THE PERSON	
Employee Benefits - Salaries 499,820 407,351 444,827 Staff Development 5,136 5,000 10,782 General 1,458 1,000 178				The state of the s
Staff Development 5,136 5,000 10,782 General 1,458 1,000 178				
General 1,458 1,000 178				
534,803 434,601 480,170	General	1,436	1,000	170
		534.803	434,601	480,170

5. Administration

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
A. Ju E	\$	\$	\$
Audit Fee	3,741	3,632	3,632
Board of Trustees Fees	5,145	5,000	3,740
Board of Trustees Expenses	1,591	2,850	1,536
Communication	930	550	471
Consumables	2,522	2,000	3,422
Operating Lease	-,	800	0,722
Other	6,028	5,250	4,805
Employee Benefits - Salaries	18.025	12,000	12,585
Insurance	2,163	1,500	1,619
Service Providers, Contractors and Consultancy	5,976	5,400	10,652
	46,121	38,982	42,462

6. Property

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Caretaking and Cleaning Consumables	1,765	1,600	1,361
Cyclical Maintenance Expense	(1,184)	2,546	33,247
Grounds	3,587	3,300	3,971
Heat, Light and Water	10,347	7,000	7,810
Repairs and Maintenance	7,297	2,600	1,916
Use of Land and Buildings	136,156	125,797	129,487
Employee Benefits - Salaries	14,705	15,000	14,666
Van Expense	2,920	3,500	2,898
Consultancy And Contract Services		-	2,140
	175,593	161,343	197,496

The use of land and buildings figure represents 8% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7. Depreciation

	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Building Improvements	8,169	7,268	8,144
Furniture and Equipment	7,591	6,955	7,793
Information and Communication Technology	12,272	12,681	14,210
Motor Vehicles	10,023	7,371	8,260
Leased Assets	7,736	7,657	8,580
Library Resources	722	670	751
	46,513	42,602	47,738

8. Cash and Cash Equivalents 2018 2019 2019 Budget (Unaudited) Actual Actual 80 Cash on Hand 32,112 97,836 71,777 **Bank Current Account** 7,807 6,989 7,319 Bank Call Account

The carrying value of short-term deposits with maturity dates of 90 days or less approximates their fair value.

Cash equivalents for Cash Flow Statement

Of the \$105,723 Cash and Cash Equivalents, \$50,620 is held by the School on behalf of the Ministry of Education. These funds are

. Accounts Receivable			
. Accounts Necesvame	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Receivables	1,282		4,872
Banking Staffing Underuse	5,635	-	4,802
eacher Salaries Grant Receivable	33,640	22,549	18,723
	40,557	22,549	28,397
Receivables from Exchange Transactions Receivables from Non-Exchange Transactions	1,282 39,275	22,549	4,872 23,525
	40,557	22,549	28,397
0. Inventories	2019	2019	2018
		Budget	
	Actual	(Unaudited)	Actual \$
taa	\$ 184	336	282
unches	101	49	711
Stationery Jniforms	634	717	905
	818	1,102	1,898
1. Investments			
The School's investment activities are classified as follows:			
	2019	2019 Budget	2018
	Actual \$	(Unaudited)	Actual \$
Current Asset			
	11,968	-	11,483
Short-term Bank Deposits	11,500		101110

39,511

78,766

105,723

12. Property, Plant and Equipment

2019	Opening Balance (NBV)	Additions	Disposals \$	Impairment \$	Depreciation	Total (NBV)
Building Improvements	160,901	*	(159)	_	(8,169)	152,573
Furniture and Equipment	37,222	2,354	(81)	-	(7,591)	31,904
Information and Communication Tech	27,278	13,828	(133)		(12,272)	28,701
Motor Vehicles	18,163	42,566	(10,239)		(10,023)	40,467
Leased Assets	26,715	2,784		_	(7,736)	21,763
Library Resources	5,289	254	-	- 0	(722)	4,821
Balance at 31 December 2019	275,568	61,786	(10,612)		(46,513)	280,229

	Cost or Valuation	Accumulated Depreciation	Net Book Value
2019	\$	\$	\$
Building Improvements	278,087	(125,514)	152,573
Furniture and Equipment	71,027	(39,123)	31,904
Information and Communication	94,416	(65,715)	28,701
Motor Vehicles	49,953	(9,486)	40,467
Textbooks	9,660	(9,660)	
Leased Assets	37,554	(15,791)	21,763
Library Resources	29,450	(24,629)	4,821
Balance at 31 December 2019	570,147	(289,918)	280,229

2018	Opening Balance (NBV)	Additions \$	Disposals \$	Impairment \$	Depreciation \$	Total (NBV)
Building Improvements	167,162	1.884		_	(8,144)	160,902
Furniture and Equipment	41,688	3,630	(303)	-	(7,793)	37,222
Information and Communication Tech	32,266	9,222	, , , ,	-	(14,210)	27,278
Motor Vehicles	26,423		2	-	(8,260)	18,163
Leased Assets	35,295		_	-	(8,580)	26,715
Library Resources	4,125	1,914	7	_	(751)	5,288
Balance at 31 December 2018	306,959	16,650	(303)		(47,738)	275,568

2018	Cost or	Accumulated	Net Book
	Valuation	Depreciation	Value
	\$	\$	\$
Building Improvements	278,351	(117,449)	160,902
Furniture and Equipment	74,512	(37,290)	37,222
Information and Communication Motor Vehicles	84,111	(56,833)	27,278
	41,300	(23,137)	18,163
Textbooks Leased Assets	9,660	(9,660)	
Library Resources	38,966	(12,251)	26,715
	29,196	(23,908)	5,288
Balance at 31 December 2018	556,096	(280,528)	275,568

13. Accounts Payable	2019	2019	2018
	Actual	Budget (Unaudited)	Actual
	\$	\$	\$
Operating Creditors	2,066	6,589	5,860
Accruals	3,741	3,526	3,632
Employee Entitlements - Salaries	33,640	22,549	18,723
Employee Entitlements - Calaines Employee Entitlements - Leave Accrual	466	158	490
,,		0.00.70	2,000
	39,913	32,822	28,705
Payables for Exchange Transactions	39,913	32,822	28,705
Payables for Non-exchange Transactions - Taxes Payable (PAYE and Rates)	00,010	32,022	20,705
Payables for Non-exchange Transactions - Taxes Payable (PATE and Rates)	-		-
	39,913	32,822	28,705
The carrying value of payables approximates their fair value.			
14. Revenue Received in Advance			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Income in Advance	3,717	70	922
	3,717	70	922
15. Provision for Cyclical Maintenance	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Provision at the Start of the Year	56,000	22,253	22,753
Increase/(decrease) to the Provision During the Year	(1,184)	2,546	33,247
	12 (2 10)		
Provision at the End of the Year	54,816	24,799	56,000
		4 1/4	
Cyclical Maintenance - Current		7,475	-
Cualical Maintenance Torm	54,816	17,324	56,000
Cyclical Maintenance - Term			

16. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
No Later than One Year	7,815	8,624	7,821
Later than One Year and no Later than Five Years	17,305	20,124	21,603
	25,120	28,748	29,424

17. Funds Held (Owed) for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects:

	2019	Opening Balances \$	Receipts from MoE	Payments	BOT Contribution/ (Write-off to R&M)	Closing Balances \$
Bathroom Modification	in progress	•	59,887	(9,267)	•	50,620
217250 Replacement of water well	in progress	-	20,078	(26,246)		(6,168)
212630 AMS Learning Space	in progress	-	•	(12,808)	•	(12,808)
Totals		-	79,965	(48,321)	-	31,644
Represented by: Funds Held on Behalf of the Ministry Funds Due from the Ministry of Educ						50,620 (18,976) 31,644
	2018	Opening Balances \$	Receipts from MoE	Payments	BOT Contribution/ (Write-off to R&M)	Closing Balances \$
Room 1 & 2 Renovations	completed	6,463	*		(6,463)	
Totals		6,463			(6,463)	-

18. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the school. The school enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and condition no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

19. Remuneration

Key management personnel compensation

Key management personnel of the School include all trustees of the Board, Principal, Deputy Principals and Heads of Departments.

	2019 Actual \$	2018 Actual \$
Board Members	•	
Remuneration	5,145	3,740
Full-time equivalent members	0.17	0.08
Leadership Team		
Remuneration	185,038	198,660
Full-time equivalent members	2.00	2.33
Total key management personnel remuneration	190,183	202,400
Total full-time equivalent personnel	2.17	2.41

The full time equivalent for Board members has been determined based on attendance at Board meetings, Committee meetings and for other obligations of the Board, such as stand downs and suspensions, plus the estimated time for Board members to prepare for meetings.

Principal

The total value of remuneration paid or payable to the Principal was in the following bands:

Salaries and Other Short-term Employee Benefits: Principal A	2019 Actual \$000	2018 Actual \$000
Salary and Other Payments	100 - 110	100 - 110
Benefits and Other Emoluments	=	~
Termination Benefits	-	5
Principal B		
Salary and Other Payments		10 - 20
Benefits and Other Emoluments	_	0 - 1
Termination Benefits		-

Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

Remuneration	2019	2018
\$000	FTE Number	FTE Number
100 - 110		-
	0.00	0.00

The disclosure for 'Other Employees' does not include remuneration of the Principal.

20. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be trustees, committee member, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2019 Actual	2018 Actual
Total		
Number of People	and the second s	

21. Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2019 (Contingent liabilities and assets at 31 December 2018; nil).

Holidays Act Compliance - schools payroll

The Ministry of Education performs payroll processing and payments on behalf of school boards of trustees, through payroll service provider Education Payroll Limited.

The Ministry has commenced a review of the schools sector payroll to ensure compliance with the Holidays Act 2003. The initial phase of this review has identified areas of non-compliance. The Ministry has recognised an estimated provision based on the analysis of sample data, which may not be wholly representative of the total dataset for Teacher and Support Staff Entitlements. A more accurate estimate will be possible after further analysis of non-compliance has been completed, and this work is ongoing. Final calculations and potential impact on any specific individual will not be known until further detailed analysis has been completed.

To the extent that any obligation cannot reasonably be quantified at 31 December 2019, a contingent liability for the school may exist.

22. Commitments

(a) Capital Commitments

There are no capital commitments as at 31 December 2019 (Capital commitments at 31 December 2018: nil).

(b) Operating Commitments

There are no operating commitments as at 31 December 2019 (Operating commitments at 31 December 2018: nil).

23. Managing Capital

The School's capital is its equity and comprises capital contributions from the Ministry of Education for property, plant and equipment and accumulated surpluses and deficits. The School does not actively manage capital but attempts to ensure that income exceeds spending in most years. Although deficits can arise as planned in particular years, they are offset by planned surpluses in previous years or ensuing years.

24. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets measured at a	mortised cost (2018: Loans and receivables)

	2019	2019 Budget	2018
	Actual \$	(Unaudited)	Actual \$
Cash and Cash Equivalents	105,723	78,766	39,511
Receivables	40,557	22,549	28,397
Investments - Term Deposits	11,968	-	11,483
Total Financial assets measured at amortised cost	158,248	101,315	79,391
Financial liabilities measured at amortised cost			
Payables	39,913	32,822	28,705
Borrowings - Loans	· ·		-
Finance Leases	25,120	28,748	29,424
Painting Contract Liability	*	*:	*
Total Financial Liabilities Measured at Amortised Cost	65,033	61,570	58,129

25. Events After Balance Date

On March 11, 2020, the World Health Organisation declared the outbreak of COVID-19 (a novel Coronavirus) a pandemic. Two weeks later, on 26 March, New Zealand increased its' COVID-19 alert level to level 4 and a nationwide lockdown commenced. As part of this lockdown all schools were closed. Subsequently all schools and kura reopened on the 18th of May 2020.

At the date of issuing the financial statements, the school has been able to absorb the majority of the impact from the nationwide lockdown as it was decided to start the annual Easter School holidays early. In the periods the school is open for tuition, the school has switched to alternative methods of delivering the curriculum, so students can learn remotely.

At this time the full financial impact of the COVID-19 pandemic is not able to be determined, but it is not expected to be significant to the school. The school will continue to receive funding from the Ministry of Education, even while closed.

26. Adoption of PBE IFRS 9 Financial Instruments

In accordance with the transitional provisions of PBE IFRS 9, the school has elected not to restate the information for previous years to comply with PBE IFRS 9. Adjustments arising from the adoption of PBE IFRS 9 are recognised in opening equity at 1 January 2019. Accounting policies have been updated to comply with PBE IFRS 9. The main updates are:

 Note 9 Receivables: This policy has been updated to reflect that the impairment of short-term receivables is now determined by applying an expected credit loss model.

Note 11 Investments:

Term deposits: This policy has been updated to explain that a loss allowance for expected credit losses is recognised only if the estimated loss allowance is not trivial.

Upon transition to PBE IFRS9 there were no material adjustments to these financial statements.

27. Breach of Law - Statutory Reporting

The Board of Trustees has failed to comply with section 87 of the Education Act 1989, as the Board were unable to provide their audited financial statements to the Ministry of Education by 31 May 2020. The disruption caused by the Covid-19 restrictions, including the closure of the school, meant that the audit could not progress as planned. This resulted in the school missing the statutory deadline.